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The National Development Agency (NDA) has gained new leadership since our last edition, the appointments of Minister Lindiwe Zulu and NDA Board. We welcome the changes and look forward to advancing the NDA and CSOs in meeting the country's goals in the eradication of poverty.

Minister Lindiwe Zulu has completed her first 100 days in office – she has already

established solid ties with the Department of Social Development (DSD), South African Social Security Agency (SASSA) and NDA stakeholders and staff. All of those who have interacted with the Minister are well acquainted with her “portfolio approach” strategy. The strategy seeks to synchronise social programmes and deliberately eradicate poverty through community development activities for gainful employment, to eventually lessen the SASSA grant dependency numbers.

We have just completed an exciting 13 episode series with SABC 2's *Living Land* programme, an educational agricultural programme showcasing emerging and small scale farmers, who share farming economy experiences, skills and survival tactics of the sector. NDA profiled eight funded community projects who have excelled over various agricultural disciplines to tackle the triple challenges of poverty, unemployment and inequality in disadvantaged communities. I am immensely proud and encouraged by these resilient projects who are making

inroads to participate in the mainstream markets and economy. A standout observation for me is the remarkable rise of energy and participation by the youth within the agricultural sector, bringing about renewed skill, innovation and determination to succeed against all the odds facing small scale farmers in our country.

October is a special month for the NDA, President Cyril Ramaphosa will host the national Civil Society Organisations Summit in October - a result of the successful nine provincial dialogues facilitated by the NDA and provincial structures. The 17th of October marks the *International Day for the Eradication of Poverty* – the two days present an intimate opportunity of engagement with our most valued stakeholders, civil society organisations, as well as an opportunity to collectively commemorate the cause we all work so hard for – poverty eradication.

Yours in development,  
**Mrs Thamo Mzobe**  
Chief Executive Officer



## Minister of Social Development Announced

Ms Lindiwe Zulu is the Minister of Social Development following the cabinet announcement earlier this year. She previously served as the Minister of Small Business Development which develops and supports small business and cooperatives to contribute towards economic growth and job creation.

The NDA has welcomed the Minister and is already enjoying the fruits of her leadership in continuing to empower civil society organisations in the country in eradicating poverty.

< Minister of Social Development, Ms Lindiwe Zulu



# Enhancing Social Development in South Africa through Inter-Departmental Coordination

Simply defined, inter-departmental coordination aims to coordinate different government departments and agencies towards achieving common goals. This improves service delivery, reduces expenditures and ensures inter-sectoral responses to inter-sectoral problems.

On an initial monitoring visit to service delivery points in Pietermaritzburg (KwaZulu-Natal), the Minister of Social Development, Lindiwe Zulu, emphasised the importance of coordination across government in general and especially the Department of Social Development and its entities in particular, the National Development Agency (NDA) and South Africa Social Security Agency (SASSA). This, according to Minister Zulu, will improve services and maximise the impact of the departments' interventions and programmes of the most vulnerable.

"The core mandate of this Department is to provide comprehensive social protection services that enables the poor and vulnerable to live sustainable livelihoods. This mandate is complemented by the work of the two public entities, SASSA and the NDA.

SASSA is responsible for the provision of a comprehensive social security system against vulnerability and poverty within the constitutional and legislative framework. The NDA contributes towards the eradication of poverty, and its causes, through grant funding and strengthening of civil society organisations that provide services to build resilient and self-sustainable communities. Entirely, the work of this department is to provide investment in programmes and services that enable individuals and communities to participate in their own development."

- improving the provision of developmental welfare and community development services;
- inclusive social assistance (extending scope of social security provisions); and
- strengthen mechanisms, integration, planning, monitoring and evaluation to measure the impact of the department and its agencies' interventions.

The coordination of the department and its entities through the portfolio approach is critical to address these outlined priorities and others. It is furthermore important for the department to engage on a broader strategy of working with other government departments and institutions in order to address the social development challenges facing South Africa. This broader strategy will ensure that the department is able to table practical and pragmatic programmes that will materialise the portfolio approach with other government



Minister Lindiwe Zulu delivering her maiden NCOP Budget Vote.



Minister Lindiwe Zulu and officials on a site tour of Mhoni Gini in Athlone, Cape Town.



Minister Lindiwe Zulu and Social Development MEC, Siphokazi Mani unveil a plaque at the official opening of Masibulele Day Care Centre in Mdantsane, East London.

When delivering her maiden Budget Vote 17, in July at the National Assembly, under the theme "Working Together To Empower Communities For Sustainable Livelihoods", the Minister highlighted that the department's approach is premised on the understanding that the provision of social grants alone, is not sufficient to lift beneficiaries out of poverty and is not sustainable. Social development is a societal issue, meaning all sectors in South Africa have a critical role to play in reaching social development goals. It is therefore important to agree that intra-departmental units and agencies should work together in dealing with socio-economic issues, particularly those affecting the Department of Social Development's mandate.

The Minister has termed this the "Portfolio Approach". Ms Zulu strongly believes that this portfolio approach will enable the Department to work together with its agencies hand in hand while simultaneously building collaborations with other partners within government, the private and civil society sectors.

Part of the focus areas working within the portfolio approach framework for the Minister in her first year as presented through Budget Vote are (but not limited to):

- fighting the scourge of alcohol and substance abuse;
- child abuse, neglect and exploitation;
- gender based violence;

departments.

This portfolio approach by Minister Zulu is an essential call to basics of inter-departmental coordination. There is more urgency today for government to utilise all its resources to enhance its battle on the socio-economic challenges facing South Africa. The portfolio approach therefore goes beyond the Department of Social Development and its entities NDA and SASSA. Government departments and government entities cannot afford to work in silos while the challenges facing South Africa, especially those affecting social development seem to escalate at an alarming rate.

## Umfino

(Recipe from Moya we Khaya Peace Garden Cooperative, Khayelitsha in Cape Town)

### Ingredients

- 1 bunch spinach, shredded
- 1 cabbage, shredded
- 2 turnips, diced and peeled
- 1 chives bunch, shredded
- 1 bunch kale

- 4 x carrots, chopped
- 1 x stinging nettle bundle (ihlaba)
- 1 bunch spring onions, chopped
- 2 cups of water
- 1 cup of mielie meal
- 5 tablespoons of oil or butter
- Salt for seasoning

### Preparation

1. Wash and drain vegetables thoroughly
2. In a large pot, boil water
3. Add all vegetables, mixing well together for 5-10 minutes
4. Add maize meal, mix thoroughly with wooden spoon until pap stiffens
5. Cook over low heat for 15 minutes, stirring regularly
6. Add butter and seasoning
7. Serve







## Appelkloof Trust

**Location:** Haarlem,  
Garden Route District Municipality,  
Western Cape (est. 2011)

**Commodity:** 1-3 graded apples  
(Granny Smith, Golden  
Delicious, Royal Gala, Pink Lady,  
Fuji and Topred)

**Markets:** United Kingdom,  
Taiwan & SA

**Agro-processing:** Cape Fruit Juices

**Number of beneficiaries:**

24 permanent staff,  
60 seasonal workers

**NDA funding:**  
R1.2 million

*Appelkloof Trust is one of the key  
employees in the small community of  
Haarlem.*

**Contact:** Ms Cathy Cornelius  
044 763 1005 / 060 503 2956  
or [mistico@langkloof.net](mailto:mistico@langkloof.net)

## Manger Care Centre

**Location:** Benoni, Ekurhuleni  
Municipality, Gauteng  
(registered in 2000)

**Commodity:** Commercial seedlings

**Markets:** Surrounding commercial  
farmers and supported Cooperatives

**NDA funding:** R1.2 million

(2015): 15 Cooperatives  
established in Etswatwa

R350 000,00 sustainability fund  
(2018): 9 Cooperatives trained in  
Modderbee Farm (Department of Cor-  
rectional Services)

**Impact:** 250 beneficiaries trained in  
crop production at Etswatwa, they now  
have knowledge and are able to make  
an income for their families. They are  
farming various crops such as  
spinach, cabbages, beans, tomatoes,  
butternut, etc.

**Jobs created:** 67 permanent jobs

**Contact:** Mr Zen Teigte  
011 747 8700  
or [www.mangercare.co.za](http://www.mangercare.co.za)



# Living Land Agricultural Programme Features National Development Agency Funded Farming Cooperatives

South Africa has roughly 2,5 million emerging farmers who are largely excluded from the mainstream agricultural economy. They face many challenges including land issues, access to finance and diverse production modes that make their survival difficult in the modern and environmentally challenged agricultural arena. Government identifies the agriculture sector, especially smallholder farming, as an industry with the potential to contribute towards the creation of around one million jobs.

The National Development Agency (NDA) joined forces with SABC Education to produce 13 episodes for the *Living Land* programme on SABC2. For more than a decade, *Living Land* has made an invaluable contribution towards inspiring black farmers to return to the land and to create wealth for rural communities by applying proven old and modern agricultural techniques.

"The NDA has, over many years, focused a considerable amount of funding towards development initiatives on food security, due to the agricultural sector's ability to create jobs, allowing income opportunities to many of our beneficiaries while partaking in the overall economic productivity of the country. Food is a source of life in many aspects. The cooperatives that participated in the programme demonstrated what people in communities can achieve with the availability of land, some financial assistance and linkages to markets. More and more, agriculture requires participation of the youth to advance traditional farming methods to more advanced methods like agro-processing, which allows for more opportunities that include technology, marketing, engineering and research," says Mrs Thamo Mzobe, CEO of NDA.

## Tshilimangana Agricultural Cooperative

**Location:** Zwigodini Village – Vhembe  
district (Limpopo)

**Established:** 2010 & registered in 2011

**Cooperative membership:** 10  
(3 males; 7 females – two disabled: 1  
male and 1 female)

**Commodity:** Tomatoes, butternut,  
spinach and maize cash crops.  
Stand alone piggery.

**Markets:** Tiger Brands (All Joy), Pick n  
Pay, Spar at Thohoyandou and local  
hawkers at Mozambique border.

**Land:** 73ha **Jobs created:** 32

**NDA funding:** R480 000,00  
(Truck, tractor, fencing, irrigation system,  
electricity installation, construction of store  
room and office, 3 x 100 litre tanks, seeds  
and fertilisers)

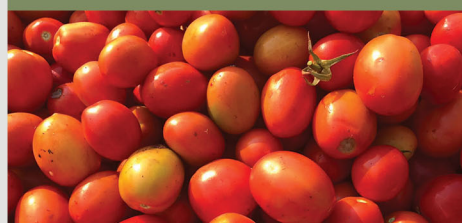
**Other funders:** Department of Social  
Development – boom sprayer, irrigation  
system, fertilisers, pesticides and seeds)

**Training:** Agri-SETA (Small scale  
farming), NDA (Good governance and  
financial management), Madzhibandira  
Agri College, Thohoyandou (Safe use of  
chemical ingredients) and Department of  
Agriculture (Cash crop production and  
safe handling of agro chemical)

**Awards:** 2015/16 Best Small Scale in  
Rural Cooperative, Limpopo (Department  
of Economic Development and Tourism)  
2018 Outstanding Achiever in Productivity  
Certificate (Productivity SA)

**Challenges:** Crop diseases (white fly),  
high electricity cost (considering solar use  
as area is extremely hot), high tempera-  
tures and need for tunnels for full season  
planting, to prevent diseases and save  
fertiliser costs.

**Contact:** Mr Prince Khwerana 072 123 1906  
or [tshilima.agric@yahoo.com](mailto:tshilima.agric@yahoo.com)



## Mantsopa Mothers Trust Cooperative

**Location:** Manyatseng, Ladybrand –  
Mantsopa Local Municipality  
(Free State)

**Established:** 2002 **Land:** 4ha

**Cooperative membership:** 5

**Commodity:** Tomatoes, green  
peppers, pumpkins, beetroot, beans,  
cabbage, onions and spinach.

**Markets:** National Café, Spar and  
Cambridge Food

**Other funders:** Department of  
Agriculture (Fencing, tunnels,  
borehole, electricity structure)  
Department of Trade and Industry  
(bakkie)

**NDA funding:** R757 000,00  
(Including stipends, training, seeds,  
implements, 4 tunnels and stove,  
3 tanks, cold room)

**Jobs created:** 12

**Training:** Agricultural Research  
Council and University of Free State  
(facilitated by NDA)

**Awards:** 2014 Department of  
Agriculture Small Scale Women  
Farmer (Runner Up)

**Challenges:** Climate elements  
(Quality of products)

**Contact:** Mrs Lydia Ntshangane  
083 753 1648





# Umzamo Wethu Youth Cooperative Members Shape Their Destiny

The youth of Ngwelezane Township in Empangeni (KwaZulu Natal) have, after completing their studies and realising there are limited job prospects, joined hands to form *Umzamo Wethu Youth Agricultural Cooperative*. The Cooperative sustains 14 beneficiaries, their families and produces various vegetables (peppers, green beans, cucumbers, tomatoes etc.) that are sold at Spar, uThungulu Fresh Markets and Shoprite. They also produce various plants and provide landscaping services to grow their income and employ more people. Started in 2015, the Cooperative has already won numerous recognition awards.

Through the National Development Agency's grant funding of R932 646,00 and capacity building programme, the youth members are operating a sustainable business. The energised members are keen to grow the business by establishing a jam making operation, and their land is able to accommodate several more hydroponic tunnels. "We are appealing to anyone that can assist us in growing our business to contact us – we would like to double our production volume, improve our packhouse facility and include a cold-room, start processing jams and extend the plantation business as well. Agriculture and food security are a source of good income, we encourage other youth to participate in the sector – there are many challenges, but with passion and determination, it is not impossible" says, Manqoba Mkhwanazi who is the Chairperson of the Cooperative.

Umzamo Wethu Youth Agricultural Cooperative can be reached on 073 081 1590.



## Introduction of NDA Board Members

The Board of the National Development Agency is in place and consists of the following members:

1. Dr Zoleka Nobathembu Sokopo
2. Ms Sarah Ntsau Olga Choane
3. Prof Roseline Lynette September
4. Ms Marie-Louise Neolene Samuels
5. Ms Carmen-Joy Abrahams
6. Mr Abram Stefanus Hanekom
7. Bishop Rasebusi Sidwell Mokgothu (Chairperson)
8. Ms Zamandlovu Sharon Ndlovu (Deputy Chairperson)
9. Mr Olwetu Sipuka
10. Mr Tebogo Flavius Mopeloa

Collectively, the members come with a wealth of experience in governance, public sector management, civil society organisation participation, finance and development leadership knowledge and experience. Under the leadership of Bishop Sidwell Mokgothu, the NDA will be guided to meet governance requirements.



**Sitting (left to right):** Ms Thamo Mzobe (CEO of NDA), Ms Hendrietta Bogopane (Deputy Social Development Minister), Ms Lindiwe Zulu (Social Development Minister), Mr Sidwell Mokgothu (Board Chairperson).

**Standing (Middle):** Mr Mzolisi Toni (Acting Social Development Director General), Professor Rose September (Board member), Ms Marie-Louise Samuels (Board member), Mr Braam Hanekom (Board member).

**Standing (Back):** Mr Tebogo Mopeloa (Board member), Mr Olwetu Sipuka (Board member) and Mr Siyabonga Shoji (Acting Company Secretary).

### NDA Provincial Office Relocations

The National Development Agency's Limpopo, Free State and KwaZulu Natal provincial offices are now located at the following addresses:

**Limpopo**  
66A Market Street  
Femnic Building  
Polokwane  
(015) 291 2492

**Free State**  
49 Fedsure Building  
Charlotte Maxeke Street  
Bloemfontein  
(051) 430 2024

**KwaZulu Natal**  
6th Floor Marine Building  
22 Dorothy Nyembe Street  
Durban  
(031) 305 5542

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